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RareBooksClub. Paperback. Book Condition: New. This item is printed on demand. Paperback. 56 pages. Original publisher: Maxwell Air Force Base, Ala. : Air University Press, 1997. OCLC Number: (OCoLC)39892896 Subject: Military art and science -- Decision making. Excerpt: . . . worse off than one is or than one would have been had one chosen 8 differently. Ambiguity and Uncertainty. Ambiguity refers to the contradictions, inconsistencies, and fuzziness of reality, preferences, and identities. Uncertainty refers to imprecision in estimates of future consequences which 9 are conditional on present actions. Contingency. Contingencies are outcomes or events that may occur but are not likely or intended. They are possibilities for which the decision maker may or may not prepare depending upon his preferences. Contingencies are dependent on chance. Thus, a contingency may or may not affect a decision makers choice based on his perception of the likelihood of its occurring and the cost associated with it should it occur. J oint Doctrine Decision-Making Process Joint publications outline the intended planning process for joint level operations. J oint operations planning employs an integrated process entailing similar policies and procedures during war and military operations other than war, providing for orderly and coordinated problem solving and 10 decisionmaking. In peacetime it is a highly structured process which leads to deliberate plans that are thoroughly and fully coordinated. In crisis, the process is tailored to accommodate changing requirements and events. In wartime the process is adaptable to the needs of greater decentralization of 11 the joint planning process. 12 The joint force commander (JFC) and his staff use the estimate process to formulate and update military requirements for any situation. According to Joint Pub 3. 0, . . . its central framework for organizing inquiry and decision 13 is essentially the same for...



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